



**GOVERNMENT OF SINDH**  
**SINDH HIGHER EDUCATION COMMISSION**  
**CHARTER INSPECTION & EVALUATION COMMITTEE**

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**AGENDA ITEMS FOR 2<sup>ND</sup> MEETING OF CHARTER INSPECTION &  
EVALUATION COMMITTEE SINDH HIGHER EDUCATION COMMISSION**  
**(10<sup>TH</sup> ROUND OF INSPECTIONS)**  
**23<sup>RD</sup> JANUARY 2026**

- Agenda Item:1 Confirmation of the minutes of the 1<sup>st</sup> meeting of Charter Inspection & Evaluation Committee held on 12<sup>th</sup> September 2025.
- Agenda Item:2 Action taken on the recommendations / decision made by the Charter Inspection and Evaluation Committee, in its 1<sup>st</sup> meeting held on 12<sup>th</sup> September 2025.
- Agenda Item:3. Commencement of the 10<sup>th</sup> Round of Inspections of Private and Public Sector Universities in Sindh, w.e.f 12<sup>th</sup> November 2025.
- Agenda Item:4 Proposed revised Rating System for the Private and Public Sector Universities / HEIs in Sindh.
- Agenda Item:5 Proposed regulatory Framework for Award of Honorary Ph.D Degree in Sindh
- Agenda Item:6 Proposed Framework for launching new Degree Programme.
- Agenda Item:7 Framework for affiliation by a chartered University / Institute.
- Agenda Item:8 Workshop / Orientation Sessions for all Public & Private Sector Universities / HIEs throughout the Sindh, for introducing the revised guidelines, revised monitoring forms, and inspections process for 10<sup>th</sup> Round of Inspections.
- Agenda Item:9 Training of Directors QEC for Inspection of Private & Public Sector Universities in Sindh by CIEC (10<sup>th</sup> Round of Inspection) – conducted on 20<sup>th</sup> and 21<sup>st</sup> October 2025.
- Agenda Item:10 Review of the schedule of inspections of CIEC for upcoming two months.
- Agenda Item:11 Any additional agenda item with the permission of the Chair.



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**AGENDA AND WORKING PAPER FOR 2<sup>ND</sup> MEETING OF CHARTER**  
**INSPECTION & EVALUATION COMMITTEE**  
**SINDH HIGH EDUCATION COMMISSION**  
**(10<sup>TH</sup> ROUND OF INSPECTIONS)**  
**23<sup>RD</sup> JANUARY 2026**

Agenda Item:1 **Confirmation of the minutes of the 1st meeting of Charter Inspection & Evaluation Committee held on 12<sup>th</sup> September 2025.**

The minutes of the 1<sup>st</sup> Meeting of CIEC (**Annexure-I**), already circulated among members are to be confirmed.

Agenda Item:2 **Actions taken on the recommendations / decision made by the Charter Inspection and Evaluation Committee, in its 1<sup>st</sup> meeting held on 12<sup>th</sup> September 2025.**

A brief report regarding the actions taken on the recommendations / decisions made by the Charter Inspection and Evaluation Committee in its 1<sup>st</sup> meeting held on 12<sup>th</sup> September 2025, including implementation of revised guidelines, cases for proposal of new Higher Educational Institutions, cases of departments, status of non-functioning Institutions, new campuses, etc. is placed at **Annexure-II** for perusal.

Agenda Item:3 **Commencement of the 10th Round of Inspections of Private and Public Sector Universities in Sindh, w.e.f 12<sup>th</sup> November 2025.**

After implementation of the revised CIEC Manual / Guidelines, the 10<sup>th</sup> of Inspections of public and private sector Institutions is commenced w.e.f 12<sup>th</sup> November 2025, and so far, following 03 Institutions have been visited:

- i) Dadabhoy Institute of Higher Education, Karachi (12<sup>th</sup> & 13<sup>th</sup> November 2025)
- ii) Textile Institute of Pakistan, Karachi (19<sup>th</sup> & 20<sup>th</sup> November 2025)
- iii) Khadim Ali Shah Bukhari Institute of Technology, Karachi (8<sup>th</sup> & 9<sup>th</sup> December 2025).
- iv) Emaan Institute of Management & Sciences, Karachi (12<sup>th</sup> & 13<sup>th</sup> January 2026).
- v) HANDS Institute of Development Studies, Karachi (21<sup>st</sup> & 22<sup>nd</sup> January 2026 – to be visited before the meeting).

Major observations / recommendations made by Monitoring and Inspection Teams and PEVs are placed at **Annexure-III** for perusal of the members.

Agenda Item:4. **Proposed revised Rating System for the Private and Public Sector Universities / HEIs in Sindh.**

It is found that there is need to introduce a robust rating system for the public and private sector higher education institutions. Existing inspection and compliance review mechanisms are strong, but the absence of a **uniform, transparent, non-competitive method** for communicating institutional quality maturity creates information gaps for students, policymakers, and university leadership. Traditional ranking systems are unsuitable for a regulatory body, as they introduce competition rather than developmental guidance. In this, a proposed CIEC Quality Maturity Medallion Framework (QMMF), a Non-Ranking, Standards-Based Quality Assurance Categorization Framework for the Universities / DAIs in Sindh, is proposed and placed at **Annexure-IV**, for perusal, discussion and recommendations of the Committee.

Agenda Item:5. **Proposed regulatory framework for Award of Honorary Ph.D Degree in Sindh.**

It has been observed that various Universities / DAIs have been awarding Honorary Degrees, specifically in the private sector, without any specific criteria or standards. Even the Act of such institutions also do not contain any norms to be followed for the purpose. Hence, a proposal as per **Annexure-V**, is submitted for further perusal, discussion and recommendation to be made in the meeting.

Agenda Item:6. **Proposed Framework for launching new Degree Programme.**

With respect to the resolution of the agenda item # 4 of the 1<sup>st</sup> meeting of the CIEC, held on 12<sup>th</sup> September 2025, the proposed Committee was notified and its meeting was called on 16<sup>th</sup> December 2025 and a draft proposal as recommended by the Department Review Committee is placed at **Annexure – VI**, for further perusal, discussion and recommendation to be made in the meeting.

Agenda Item:7. **Framework for affiliation by a chartered University / Degree Awarding Institute.**

Various Universities / DAIs have authority to affiliate any institute / college etc. as per the Act. So far hundreds of institutions have been affiliated with different sector Universities across Sindh, such as only University of Karachi has 156 affiliated colleges / institutes and University of Sindh has 113 affiliated colleges / institute. In these affiliated institutions following issues have been observed:

- a) Uniform criteria is not being followed by the various Universities affiliation committees. A suitable policy in light of the HEC Affiliation Policy needs to be introduced for Sindh HEC and Universities in Sindh.
- b) Monitoring of quality of such big number of institutions in Sindh by a regulatory body.
- c) Ensure availability of students and proper classes being regularly conducted in the institutions.
- d) Availability of permanent faculty members
- e) Adequate number of laboratories, libraries, classrooms and other physical infrastructure.
- f) Compliance of regulatory bodies / Government policies, directives etc.

In this regard, there is need to introduce affiliation framework for affiliation of a college / institute with a Higher Educational Institution, whose proposal is placed at **Annexure-VII** for further perusal, discussion and recommendation in the meeting.

Agenda Item:8

**Training of Directors QEC for Inspection of Private & Public Sector Universities in Sindh by CIEC (10th Round of Inspection) – conducted on 20<sup>th</sup> and 21<sup>st</sup> October 2025**

As per the approved Guidelines / Manual, the Training of Directors QEC (certified reviewers by Sindh HEC), who were to be the members of Monitoring and Inspection Team of CIEC, a two days training were conducted at NED University of Engineering and Technology, Karachi, on 20<sup>th</sup> and 21<sup>st</sup> October 2025.

Agenda Item:9

**Review of the schedule of inspections of CIEC for upcoming two months.**

Update regarding tentative schedule of the up-coming inspections of private and public sector Universities by Monitoring and Inspection Teams of CIEC is give as under:

<b>Sr.</b>	<b>Name of University / DAI</b>
1.	Al-Ghazali University, Karachi
2.	Karachi School of business and Leadership, Karachi
3.	Indus Valley School of Art and Architecture, Karachi
4.	Al-Kawther University, Karachi
5.	Habib University, Karachi
6.	Malir University, Karachi
7.	Benazir Bhutto Shaheed University Lyari, Karachi
8.	Sindh Madressatul Islam University, Karachi