



SINDH HIGHER EDUCATION COMMISSION

NEWSLETTER

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The Sindh HEC was established in 2013, following the 18th Constitutional Amendment. Our mission is to promote higher education, research, and development in Sindh, facilitating institutions of higher learning to contribute to socio-economic development and enhance the quality of education in the region.

QUALITY ASSURANCE WING

Pre Service Training of New Recruits of the Sindh HEC

Date: 16th October 2023 - 20th November 2023



KARACHI: Chairperson Sindh HEC, Prof. Dr. S.M. Tariq Rafi along with Secretary Sindh HEC Moinuddin Siddiqui and Director Admin, Saleem Ahmed Siddiqui presenting certificate of completion of the Pre-Service Training to Assistant Editor, Haddiqua Siddiqui.

The Sindh HEC organized a pre-service training program for the new recruits. This comprehensive program included sessions on office management, communication, IT and soft skills, to prepare the new recruits for their professional journey.

The Sindh HEC recognizes the importance of continuous learning and investing in the growth of the new recruits. The decision to organize a training program that encompasses crucial aspects of the employee's professional lives reflects the Sindh HEC's commitment to fostering a workplace culture that values skill enhancement and personal development.

The sessions on office

management were particularly insightful, providing the participants with tools and strategies that will help them navigate the complexities of their daily tasks. Learning effective methods for organizing workflows and optimizing productivity will undoubtedly contribute to a more streamlined and efficient work environment at the Sindh HEC.

Moreover, the focus on IT and soft skills was a testament to the understanding that success in the modern workplace extends beyond technical proficiency. Interactions with external trainers allowed the new recruits to hone essential interpersonal skills, such as teamwork, adaptability, and problem solving, which are

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pivotal for success in today's dynamic professional landscape.

Equally noteworthy was the emphasis on communication skills—a cornerstone of effective collaboration and professional success. The insights gained from these sessions will undoubtedly

enhance their ability to articulate ideas and collaborate seamlessly, making the Sindh HEC a more inclusive and communicative workplace.

The Sindh HEC will not only continue to provide its employees with the tools for professional growth but

also keep fostering an environment where learning is valued and encouraged. The impact of this training will undoubtedly resonate in their daily work, contributing to the overall success of the different teams and the organization as a whole.

Module One of 1st National Certified Reviewer (NCR) Training Programme – Phase II

Date: 11th-13th December 2023



KARACHI: Mr. Moinuddin Siddiqui, Secretary Sindh HEC, is presenting souvenir to Air Commodore Mohammad Ismail, Former Consultant Quality Assurance, HEC Pakistan. Dr. Abdul Wahid Usmani Director QEC, JSMU and Mr. Saleemuddin, Director QA, Sindh HEC are also present at the occasion.

The Sindh HEC recently organised the first National Certified Reviewers (NCR) Programme for professionals from the Quality Enhancement Cell (QEC) belonging to public and private sector universities across Pakistan.

The three-day training program, held from December 11th to 13th at the International Centre of Chemical and Biological Sciences (ICCBS), University of Karachi, drew professionals from diverse regions of country including Sindh, Punjab and KPK, demonstrating Sindh HEC's commitment to fostering collaboration and knowledge exchange on a national scale.

The distinguished panel of trainers

for this program included Dr. Mohammad Abdul Wahid Usmani, Director QEC JSMU, Air Commodore Mohammad Ismail, Former Consultant Quality Assurance HEC Pakistan; Dr. Anca Prisacariu, International Expert on Quality Assurance from the University of Bucharest, Romania and Mr. Imranullah Khan Marwat, Director Quality Assurance, Higher Education Department, Khyber Pakhtunkhwa.

The comprehensive programme covered essential topics such as basics of assessment and evaluation, principles of review, Malcolm Baldrige Mechanism of Review (ADLI), reviewing of a report (qualitative) using ADLI, Linking

UPR with ADLI, how to write comments for a review assignment and analyzing different models of review. During the programme, participants also shared their experiences and insights.

Speaking at the closing ceremony, Secretary Sindh HEC, Moinuddin Siddiqui reflected on the challenges that have been overcome since the establishment of Sindh HEC in 2013.

Acknowledging the pivotal role of Chairperson Sindh HEC, Prof. Dr. S.M Tariq Rafi, and Mr. Siddiqui expressed his gratitude for the active support in approving projects, training, and other initiatives.

Sindh HEC Research Training Programme (RTP)

Date: 23rd October 2023 and 30th October 2023



KARACHI: Group Photo of the participants of Research Training Programme conducted by Sindh HEC at Sindh Madressatul Islam University.

The Sindh Higher Education Commission (Sindh HEC) organised a "Research Training Programme" (RTP) at Sindh Madressatul Islam University (SMIU) on October 23, 2023 and October 30, 2023 respectively. The main objective of the programme was to encourage excellence in research and improve the capacities of researchers.

The RTP consisted of two two-hour sessions per week, for 16 intensive hours of instruction. It was carefully developed to provide researchers with critical skills that could allow

them to create excellent research proposals and make important contributions to the academic and scientific communities.

Prof. Dr. Mehtab Karim, a seasoned authority in the field, gave expert assistance and supervision that aided the programme's success. Dr. Mehtab, a prominent Professor Emeritus and Senior Fellow at George Mason University (presently engaged by Agha Khan University, Karachi), ensured that participants received top-tier insights and individualised support, improving

the overall quality of the training experience.

The project was perfectly linked with Sindh HEC's objective of assisting higher education institutions (HEIs) and encouraging researchers and faculty members to flourish in their research endeavours.

The participants dealt with a variety of topics, from developing a problem statement to thoroughly defining the study technique. They gained awareness of the important features that define successful grant proposals, as well as how to pique the interest of funding agencies and review committees.

The RTP concluded with a hands-on capstone project that gave participants the unique opportunity to apply their learned abilities to develop a real-life grant application. It provided tremendous networking opportunities outside of the classroom. Attendees got the opportunity to network with other scholars, professionals, and experts, establishing a collaborative and knowledge-sharing environment. This connection is critical for establishing a strong research community based on shared thoughts and experiences.

Collaborative Workshop for Times Higher Education the Impact Ranking of Public & Private Universities/DAIs in Sindh

Date: 24th October 2023 and 8th November 2023



KARACHI: Group photo of participants present at the Collaborative Workshop for Times Higher Education the Impact Ranking of Public and Private Universities/DAIs in Sindh.

The Sindh HEC organised two workshops on Times Higher Education (THE) Impact Ranking that are global performance tables that assess the universities against the UN's Sustainable Development Goals.

Leading experts in the field including Dr. Muhammad Abdul Wahid Usmani, Director of QEC at Jinnah Sindh Medical University, Ms. Asfiya Aziz, Additional Director Communication at Jinnah Sindh Medical University, Dr. Jahangir

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Khan, Ex-Director QEC at the University of Malakand, and Ms. Zeenat Fayyaz, Brand Manager for THE World University Rankings at Times Higher Education, UK provided insights into the process of applying for Impact Rankings.

In his welcome address, Prof. Dr. Tariq Rafi, Chairperson Sindh HEC, highlighted the importance of the THE Impact Ranking in fostering positive change through education and research. He emphasized that the ranking encourages universities to direct their efforts towards research and practices that benefit the community, environment and the world.

Dr. Muhammad Abdul Wahid Usmani, Director of QEC at Jinnah

Sindh Medical University (JSMU), said while speaking on the occasion, "Out of the 72 Pakistani universities who got a spot in Impact Ranking in 2023, there were only 16 universities from the province of Sindh. Through this workshop, we are expecting a large number of universities in the province of Sindh to be ranked in 2024 Impact ranking." He apprised the concerned officials of the universities/DAIs about the process of providing accurate and pertinent information for The Impact Rankings. He further highlighted that the ranking aligns universities' efforts with global objectives such as quality education, gender equality, clean water, sustainable cities, climate action, etc.

Ms. Asfiya Aziz, Additional Director Communication at JSMU asked the representatives of the universities to align their communication plans to relevant SDGs for the next year. "Effective communication is essential to showcase your achievements and successes," she said. "If you don't tell your story, others may misinterpret or ignore it. Communication ensures that your message is heard and understood," she said.

More than hundred Quality Enhancement Cell (QEC) officials attended the workshops, held at Karachi University's International Center for Chemical and Biological Sciences (ICCBS), from public and private sector universities in Sindh.

Meeting of Sindh HEC Officials with the Representatives of Algoma University of Canada

Date: 05th December, 2023



KARACHI: Prof. Dr. S.M. Tariq Rafi is present with the visiting delegation of Algoma University of Canada. Present are Mr. Sameer Dossal (President Canada Pakistan Business Council), Ms. Ilham Punjani from Algoma University Canada, Mr. Istvan Imre (Associate VP Algoma University), Prof. Bhawani Shankar Choudhary (Prof. Emiretus Mehran University Jamshoro), Engr Rafiq Lakhani (CEO RASTEK Technologies), Mr. Mansoor Syed (Director Volunteers Pakistan Organization & Canada Pakistan Council for Education, Toronto, Canada).

A delegation comprising representatives from the Algoma University of Canada visited the Sindh HEC office in Karachi on December 5, 2023 to discuss areas of cooperation.

The delegation was led by Mr. Istvan Imre, Associate VP Academics, Algoma University.

Chairperson Sindh HEC, Prof. Dr. S.M. Tariq Rafi apprised the visiting

delegation about the working of Sindh HEC and its various programmes for bringing excellence in the field of higher education and research. He expressed his willingness for a cooperation with

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Algoma University and forge a working relationship for the betterment of education in universities.

Later, Mrs. Ilham Punjani, MD Office of the President, Algoma University, gave a presentation highlighting two different opportunities for faculty members and students of public and private sector universities in Sindh that include a 'Train the Trainer Program' to prepare faculty members to become Unity Certified Instructors, and an 'Algoma Unity Game Developer Program' to help students become a Unity Certified Associate (UCA) Game Developer.'

Mrs. Punjani also suggested two other programs that could be explored for the long term, such as a faculty training program that could aid pedagogical excellence and teaching standards and getting it closer to global parity. Elaborating

further, she said that based on funding availability from HEC, Algoma could curate a program in a hybrid environment and support the lodging in Canada for the tail end of the program to provide faculty with an immersive experience.

The Chairperson Prof. Dr. Tariq Rafi thanked Mrs. Punjani for her presentation and alignment with HEC's goals of faculty and student mobility, innovation in program design and delivery as well as bringing global parity to the quality of education provided in Sindh. He assured the delegates of Sindh HEC's fullest cooperation in disseminating their proposal to both public and private sector universities and requested Prof. Dr. Bhawani Shankar Chowdhry, Prof. Emeritus, Mehran University, Jamshoro and Member Canada Pakistan Council for Education, to render his services as a Focal Person for this initiative and

seek nominations from interested faculty members through their respective universities.

The visiting delegates thanked the Chairperson Sindh HEC for his hospitality and for giving them an opportunity to present the proposal for bringing about change in the education and industry sector of Sindh Province.

Also present on the occasion were Samir Dossal, President, Canada Pakistan Business Council, Engr. Rafiq Lakhani, CEO RASTEK Technologies and Member Canada Pakistan Council for Education, Mansoor Syed, Director, Volunteers Pakistan Organization & Canada Beyond Borders, Canada Pakistan Business Council, CPCE Pakistan, Prof. Saleemuddin, Director Quality Assurance, Sindh HEC and Inder Kishan, Deputy Director Quality Assurance, Sindh HEC.

Faculty Development Programme Through Cascading Model

Date: October – December 2023

Sindh HEC had initiated a comprehensive Training of Trainers Program aimed to equip the early career lecturers and assistant Professors with the necessary pedagogical techniques, research methodologies and leadership skills. Following is the detailed summary of public / private sector universities that have conducted the ToT in Cascading Format at their own respective institutes.

1) Jinnah Sindh Medical University (JSMU)

Date: 23 - 31 October 2023

The Faculty Development Programme, a collaborative effort between JSMU and the Sindh Higher Education Commission, commenced on October 23, 2023, and extended over seven days, benefiting 30 selected faculty members from various JSMU institutes, including SMC-JSMU, SIOHS-JSMU, IPS-JSMU, IPTR-JSMU, and IHBM-JSMU.

The Programme also served as a testament to JSMU's visionary

approach, as emphasised by Vice Chancellor Professor Amjad Siraj Memon.

The programme's comprehensive training sessions encompassed a wide array of essential topics, including ethical professionalism, communication skills, teaching strategies, presentation skills, research methodologies, assessment techniques, and mapping, table of specifications, gamification, and quality assurance in higher education.

The program's effectiveness was attributed to the expertise of the master trainers that included distinguished educators such as Principal IPS, Prof. Huma Ali, Dr. Zareen Raza, Dr. Samira Adnan, Dr. Wasif Z. Warsi, and the highly qualified Dr. Abdul Wahid Usmani, the Director of the Quality Enhancement Cell.

The engaging sessions and group activities throughout the programme, led by resource persons,

effectively empowered the faculty members, as evidenced by their positive feedback.

Prominent individuals, including Dr. Azam Khan, Registrar of JSMU, and Dr. Masroor, Principal of SMC besides Chairperson IME-JSMU Dr. Syeda Kauser Ali and others, graced the closing ceremony.

Mr Saleemuddin, representing the Sindh HEC, expressed heartfelt appreciation for the continuous efforts of the Registrar of JSMU and Dr. Abdul Wahid Usmani in enhancing faculty skills. Prof. Huma Ali was duly recognized for her pivotal role in organizing this invaluable programme.

2) Muhammad Ali Jinnah University (MAJU)

Date: 21 – 23 November 2023

In a testament to its commitment to faculty development, Mohammad Ali Jinnah University (MAJU) hosted a 3-day Faculty Development Programme: Training of Trainers

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Workshop in collaboration with the Sindh HEC (21st-23rd November 2023). This three-day programme equipped faculty members with the skills and knowledge to become effective trainers and leaders in professional development initiatives. The programme commenced on 21 November with an opening ceremony graced by the esteemed presence of Dr. Prof. Zubair Ahmed Shaikh, President of MAJU and he emphasized the crucial role of trainers in shaping the future of education and commended the workshop organizers for this timely initiative. Following the opening ceremony, the Three-day's programme had comprehensive

array of training sessions encompassing critical topics like ethical professionalism, refining communication skills, mastering teaching strategies, developing impactful presentations, navigating research methodologies, implementing effective assessment techniques, creating course maps and tables of specifications.

3) Jinnah University For Women, Karachi**Date:** 1-9 December 2023

Jinnah University for Women facilitated an extensive training programme, overseen by the Sindh HEC Programme Training of Trainers, with the primary goal of

empowering its faculty members. The programme's agenda embraced a multifaceted approach, encompassing the enhancement of research skills, the seamless integration of technology into education, the advancement of teaching methodologies, the cultivation of an in-depth understanding of educational policies, and the refinement of assessment and evaluation skills. This initiative was meticulously crafted to equip the university's educators with a diverse skill set, with the ultimate aim of elevating the quality of education they deliver and fostering their ongoing professional development.

ACADEMICS WING**Second Meeting for New Applications of International Conference, Seminar and Symposium****Date:** 13th November 2023

KARACHI: International Conference, Seminar and Symposium Committee Meeting in Process.

The second meeting of the Grant-in-Aid Committee for International Conference/Symposium was held in the conference room of Sindh HEC on November 13, 2023 to evaluate the

revised proposals and symposia received from the Public Sector Universities.

The convener of the committee welcomed the participants.

Director Academics Khalid Hussain Mahar then shared progress of the decisions taken in its first meeting held on September 15, 2023. He informed that Govt. of Sindh has

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allocated Rs 50 million for conducting international conference/seminar/symposium during the current financial year 2023-24.

He recalled that in the first meeting, the GIA committee had recommended 15 proposals amounting to Rs. 44,119,000 and disbursed 50% of amount, accordingly. He added that Rs.

5,881,000 are still available for considering the remaining revised conference/symposia proposals.

Mr. Khalid Mahar further informed that in the light of GIA Committee recommendations regarding the conditionally approved proposals, a letter was issued to eight public sector universities to submit revised proposals after fulfilling requirements. Subsequently, six

public sector universities across Sindh re-submitted their proposals.

Besides, during the first meeting, the symposia proposals that were not considered were also placed before it for consideration.

03 proposals have been approved/recommended by the committee are as under:

S. NO	PRO. NUMBER	NAME OF UNIVERSITY	SYMPOSIUM TITLE	DATE	RECOMMENDED AMOUNT	REMARKS
1	49	Dawood Engineering & Technology, Karachi	Blurring the Barriers: The Interdisciplinary Value of Architecture	24-25 January, 2024	3,200,000	Recommended
2	48	University of Karachi	Renewable Energy & Sustainability	23-24 May, 2024	640,000	Recommended
3	02	The Aror University, Sukkur	Interfaith Religious Diplomacy in Indus Valley Civilization: Interpretation from History, Art Architecture and Heritage	19-20 February, 2024	2,000,000	Recommended

Award of Scholarships Under Sindh HEC Indigenous Scholarship for Students of MS/M.Phil. & Ph.D. of Public/ Private Sector Universities/DAIs for FY: 2023-24

Sindh HEC has disbursed Rs.59,800,000 under the Sindh HEC Indigenous Scholarships for

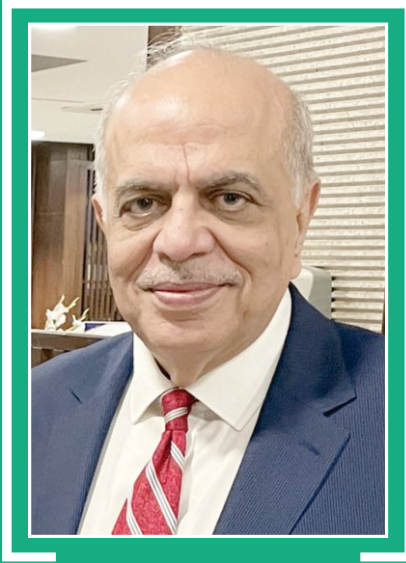
students of MS/M.Phil. & Ph.D. of Public/Private Sector Universities/DAIs for FY: 2023-24.

The disbursement details are as under:

SCHOLARSHIPS DISBURSEMENT DETAILS FOR FY: 2023 -24	
Total Enrollments in Public & Private Sector Universities	24,744
No. of Scholarships	260
No. of Scholarship Awarded to Public Universities	195
No. of Scholarship Awarded to Private Universities	65
Scholarship Amount Per Student	230,000
Total Scholarship Disbursement Amount	59,800,000

CHARTER INSPECTION EVALUATION COMMITTEE (CIEC)

Dr. Noshad A. Shaikh (S.I.) Joins CIEC as Chairperson



The former Vice-Chancellor of Liaquat University of Medical and Health Sciences, Jamshoro, and former president of the Pakistan Medical Commission, Dr. Noshad A. Shaikh (S.I.) has been appointed as the chairperson of the CIEC.

This significant appointment was made during a meeting of the Sindh HEC that was presided over by Sindh HEC Chairperson Prof. Dr. S. M. Tariq Rafi.

He will have full authority to carry out the responsibilities associated with the position, ensuring the continued functioning of the CIEC and the timely assessment of charter

applications submitted by universities in Sindh.

This appointment brings a wealth of experience and expertise to the Charter Inspection and Evaluation Committee, as Dr. Noshad A. Shaikh has had a distinguished career in medical education and administration.

His leadership is expected to contribute positively to the evaluation and recommendation processes that ultimately influence the recognition and development of educational institutions within Sindh.

On-going Ninth Round of Visits Being Conducted by CIEC

CIEC has commenced its ninth round of visits/inspection of both private & public sector universities/institutes, with effect from 7 February 2022,

and visited/inspected 34 universities/institutes so far along with experts of various fields appointed in accordance with the

departments/programs of the institutions, for the purpose of its monitoring, evaluation and grading.



KARACHI: Prof. Dr. S.M. Tariq Rafi and other CIEC members along with experts during inspection and meeting with representatives of Sohail University, Karachi conducted on 05th October 2023.

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Since October 2023, following Universities / Institutes have been visited by CIEC:

SR.	NAME OF UNIVERSITY / INSTITUTE	TYPE	DATE OF VISIT
01	Sohail University, Karachi	Private	05 th October 2023
02	Institute of Business Administration, Karachi	Public	12 th October 2023
03	Government College University, Hyderabad	Public	27 th October 2023
04	University of Sufism and Modern Sciences, Bhitshah	Public	27 th October 2023
05	Shaheed Zulfikar Ali Bhutto Institute of Science and Technology (SZABIST), Karachi	Private	23 rd November 2023
06	Karachi School of Business & Leadership (KSBL), Karachi	Private	30 th November 2023
07	Greenwich University, Karachi	Private	28 th December 2023

The members of CIEC physically inspected the Institutions and were briefed about the overall functioning, development of the Institutions,

academic activities, research development, facilities etc. The members were also briefed about compliance status and steps taken on

the recommendations/observations made by CIEC in the previous visit/inspection of the aforementioned Institutions.



KARACHI: Prof. Dr. S.M. Tariq Rafi and other CIEC members along with experts during inspection & meeting with representatives of Institute of Business Administration, Karachi on 12th October 2023.

The experts appointed for various departments of the visited Institutions, conducted a detailed inspection and evaluation of

respective departments under each attribute of CIEC MEG-Forms III (Part-B) filled-in by concerned University/DAI, along with

supporting data and information submitted by the management of the institution.

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KARACHI: Prof. Dr. S.M. Tariq Rafi and other CIEC members along with experts during inspection & meeting with representatives of University of Sufism and Modern Sciences, Bhitshah held on 27th October 2023.

During the presentation/questions-answers-session, the members of CIEC also highlighted observations and recommendations. Experts were also asked to give their observations/recommendations regarding their concerned departments visited by them. After the visit, a detail inspection report, including the observation / recommendations made in the current round of visits, have also been forwarded to the visited Universities/DAIs for their compliance.

The visited universities/DAIs have been asked to give their detailed compliance report against the observations/recommendations within 08 weeks. Some of the institutions have submitted the compliance status of the recommendations/observation, whose documents/evidences have been checked by secretariat of CIEC. Whereas, some Institutions have been asked to submit additional authentic evidences for further verification of the compliance done. However, CIEC along with experts may visit the concerned university/DAIs for physical verification of the compliance done, as and when required.



KARACHI: A group photo of Representatives of CIEC (Prof. Dr. Noshad Ahmad Shaikh-Chairman, CIEC and other CIEC members along with experts) and representatives of SZABIST University, Karachi during visit on 23rd November 2023.



KARACHI: A group photo of Representatives of CIEC (Prof. Dr. S.M. Tariq Rafi - Chairperson, Sindh HEC and other CIEC members along with experts) and representatives of Karachi School of Business & Leadership (KSBL), Karachi during visit on 30th November 2023.

Once CIEC completes its ninth round of visits consisting of all 64 public & private sector universities/DAIs, which is expected in the end of 2024,

CIEC shall submit the exercise done for the rating of all visited institutions, whose exercise is being carried out in the Secretariat of CIEC,

already. Afterwards, Sindh HEC shall announce the rating of the institutions publicly through its website and other media forums.

PAIGHAM-E-PAKISTAN

Teacher Professional Development

National Curriculum Council (NCC) Secretariat, Ministry of Federal Education and Professional Training (MoFEPT) conducted TPD. This training aims to enhancing the pedagogical skills and content knowledge of the guide teachers enabling them to effectively support their colleagues. This Cascade model is divided in multiple Cascades. First cohort consisted of guide teachers (cascade 1), they will train subject coordinators in their clusters (cascade 2), who will, in turn, pass on their knowledge and skills to the public school teachers (cascade 3) in their respective districts.

In Cascade 01, there were two rounds of General Training and in both rounds; Master Trainer delivered Training from NCC. Training was conducted in three divisions; Karachi, Hyderabad and Sukkur. Concerned department selected teachers from Government Schools.

In Cascade 02, there are two rounds. In round, 01 Guide Teachers will train Subject Coordinators and in round, 02- subject specific training will be provided to all GTs and SCs. GTs of Karachi District East, who were trained by Master Trainer in Cascade-1, delivered General training to the SCs of same district. Concerned District Education Office selected SC's. Against each Guide Teacher, three Subject Coordinators were selected. Total there were 22 GTs and 66 SCs. Training duration was 05 days from 16 to 20 Oct, and it was conducted simultaneously at three venues, 1- GGSS BYJ Campus near Central Jail (40 Participants) 2- GBSS PECHS No.2 Campus (16 Participants) 3- GGSS University Campus (32 Participants). Out of 05 clusters, two clusters were assigned to BYJ Campus, 02 were assigned to University Campus and 01 was at PECHS Campus.

1. Training of Guide Teachers – Cascade 01 – Round 02

Date: 11th - 13th October 2023



SUKKUR: Training of Guide Teachers held at Sukkur IBA University. Total 40 participants collectively attended training from District Sukkur & District Khairpur.

2. Training of Subject Coordinators by Guide Teachers - Cascade 02 - Round 01

Date: 16th - 20th October 2023



KARACHI: Training at GGSS BYJ Campus Near Central Jail.



KARACHI: Training at GBSS PECHS No.2 Campus Karachi.

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KARACHI: Training at GGHSS University Campus Karachi.

Sindh HEC Upcoming Events, Programmes & Workshops

QA Wing

SR. NO.	PROGRAMMES TO BE HELD	EXPECTED DATE
1.	TOT IN LUMHS, JAMSHORO	TBA

Academics Wing

SR. NO.	PROGRAMMES TO BE HELD	EXPECTED DATE
1.	SINDH RESEARCH TECHNOLOGY SHOWCASE	TBA
2.	2 ND MEETING OF TECHNICAL EXPERT COMMITTEE OF SINDH RESEARCH SUPPORT PROGRAM FY:2023-24	23 RD JANUARY, 2024
3.	ANNOUNCEMENT OF NEW TRAVEL GRANT PROGRAMME FOR 2024-2025	TBA



Sindh Higher Education Commission



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